

MOTHERWELL FC HERITAGE TRUST ANNUAL REPORT & FINANCIAL STATEMENTS

for the period from 24th October 2024 to 31st October 2025

*A Year of Foundation, Progress
& Growing Momentum*

Scottish Registered Charity SC053724
Registered Office: Fir Park Stadium,
Motherwell ML1 2QN



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Legal and Administrative Information

Motherwell Football Club Heritage Trust is a charity registered in Scotland.

Legal Status: Scottish Charitable Incorporated Organisation (SCIO)

Number: SC053724

Registered Office: Fir Park Stadium, Motherwell ML1 2QN

Date of Registration: 23rd October 2024

Website: mfcheritagetrust.com

Email: admin@mfcheritagetrust.com

Trustees

The Trust is governed by a Board of Trustees who oversee strategic direction, governance, finance and operations.

For the period ended 31st October 2025, the following persons served on the Board

Trustee	Role	Appointed	End
Brian McCafferty	Chair	23-10-2024	
Nick Mackie	Trustee - Operations	23-10-2024	
Stuart Graham	Trustee - Club Historian	23-10-2024	
Kevin Tweedlie	Trustee - Digital	30-10-2024	18-11-2025
Andrew Steven	Secretary	11-11-2024	
Graeme St John	Treasurer	11-11-2024	
Charles Bennett	Trustee	19-01-2025	22-05-2025
Derek Williams	Trustee - Former Players	14-01-2026	

Independent Examiner

Victoria Walsh CA

Abercorn School House, Newton, Broxburn

EH52 6PZ

Bankers

Unity Trust Bank

PO Box 1793

Planetary Road, Willenhall

WV1 9DG



Chairman's Statement

Reflecting on Our First Year: Building Foundations for Heritage and Legacy



The Motherwell Football Club Heritage Trust was formally established as a registered charity in October 2024. Its purpose is to preserve, celebrate and share the heritage of Motherwell Football Club while using that heritage to educate, inspire and engage supporters, local communities and future generations.

The Trust builds upon the efforts of many individuals and groups who, over a number of years, recognised the importance of safeguarding the Club's history. Through collaboration between supporters, heritage advocates and key stakeholders, a shared vision emerged: to create a lasting legacy that honours Motherwell Football Club's past while helping to shape its future.

This report focuses primarily on the Trust's activities during its first full year of operation, from October 2024 to October 2025, while also highlighting significant progress achieved since that period.

Our first year has been one of achievement, growth and strong foundations. We successfully delivered Phase One of our development plan and established the structures, partnerships and momentum required to support the Trust's long-term ambitions.

**"OUR WORK COMPLEMENTS AND SUPPORTS
THE CLUB'S FUTURE DIRECTION"**

While progress was sometimes influenced by wider developments within the stadium environment and the need to align our plans with those of the Football Club, we have adopted a measured and strategic approach that ensures our work complements and supports the Club's future direction.

The achievements outlined throughout this report demonstrate what can be accomplished through collaboration, commitment and a shared passion for preserving our Club's remarkable story. They also provide confidence that the Trust is well placed to continue its development in the years ahead.

I would like to record my sincere thanks to my fellow Trustees for their dedication, expertise and countless hours of voluntary effort. I am equally grateful to the supporters, volunteers, donors and partners whose enthusiasm and generosity have helped turn our vision into reality.

Phase One of our development programme focused primarily, though not exclusively, on enhancing heritage provision within and around the Phil O'Donnell Stand. Looking ahead, Phase Two will concentrate on transforming the concourse area of the Davie Cooper Stand, enabling us to showcase even more of the Club's history, achievements and people.

Motherwell Football Club has a proud and distinctive story. We are privileged to be its custodians, and I look forward to working with all those connected to the Trust as we continue to preserve, promote and share that story for generations to come.

Brian McCafferty
Chairman
28th July 2026

**"THE TRUST IS WELL PLACED TO CONTINUE
ITS DEVELOPMENT IN THE YEARS AHEAD."**

Vision

Through the promotion of heritage and education, create a museum and bring the history of Motherwell Football Club to life through engaging, spaces, storytelling, collections and experiences that connect supporters, visitor and future generations with the Club's enduring identity

Mission

To provide the best experiences for our supporters by celebrating the club's rich heritage and history throughout the Stadium.

Key Aims

We aim to:

- preserve, protect and promote the heritage of Motherwell Football Club by developing and cataloguing digital and physical collection of memorabilia and records;
- bring the history of Motherwell Football Club to life through creative storytelling and events;
- involve the community in heritage through exhibitions, education and volunteering opportunities

Strategic Objectives

The Trust seeks to:

- Develop heritage spaces throughout Fir Park Stadium
- Create and maintain a Virtual Museum
- Catalogue and preserve memorabilia and archive materials
- Deliver educational programmes
- Build long-term organisational sustainability

**“.....TO BRING THE HISTORY OF
MOTHERWELL FOOTBALL CLUB TO LIFE”**

Structure, Governance & Management

The charity is constituted as a Trust and governed by its Constitution. Trustees are appointed in accordance with the governing document.

Objectives and Activities

The charity's objects are:

- (i) the advancement of heritage
- (ii) the advancement of education

Details of activities undertaken in line with the Trust's objectives are noted in the Heritage Projects and Delivery section of this report.

Financial Review

The Trust was established on 23rd October 2024.

These are the first financial statements of the Trust and cover the period from 23rd October 2024 to 31st October 2025. Accordingly, no comparative figures are presented.

In the period to 31st October 2025 the total income generated by the Trust was £11,691.

Total expenditure for the period was £6,502.

Net income for the period was £5,189.

Principal Funding

The funding for the Trust is principally derived from donations and associated Gift Aid.

Reserves Policy

Reserves at 31st October 2025 were £5,189, all of which were unrestricted.

The Trustees aim to hold appropriate levels of reserves to fund normal expenditure for 6 months.

Future Plans

These are noted in the section of this report, Looking Ahead: Momentum Beyond Year One

Approved by the Trustees on 28th July 2026

Graeme St John
Treasurer

Year in Review

October 2024 – October 2025

Building the Foundations

The Trust's first year focused on establishing a sustainable platform for future delivery.

This included:

- Formal governance and charity registration
- Development of operational policies
- Service Level Agreement with Motherwell Football Club
- Financial and banking arrangements
- Digital infrastructure planning
- Stakeholder engagement

Strategic Development

Throughout the year, Trustees worked to define a clear long-term vision.

Priority areas included:

- Virtual Museum development
 - Heritage integration within Fir Park Stadium
 - Fundraising and sponsorship
 - Volunteer engagement
 - Education and storytelling
-

Heritage Projects & Delivery

Virtual Museum

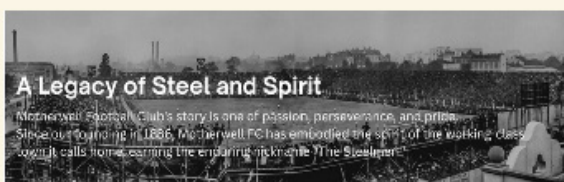
The Trust progressed development of its Virtual Museum platform.

Achievements

- Website developed and launched
- News and Blog sections
- Content published relating to 6 eras in the club's history plus the tours of Spain(1927) and South America (1928).



The Motherwell FC logo



A Journey Through Time



1920-21 Motherwell FC team



1920-21 Motherwell FC team



1920-21 Motherwell FC team



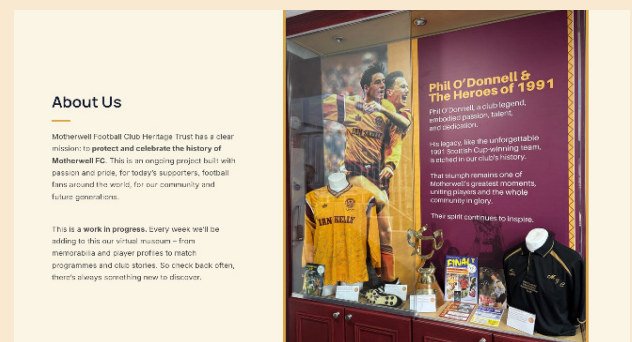
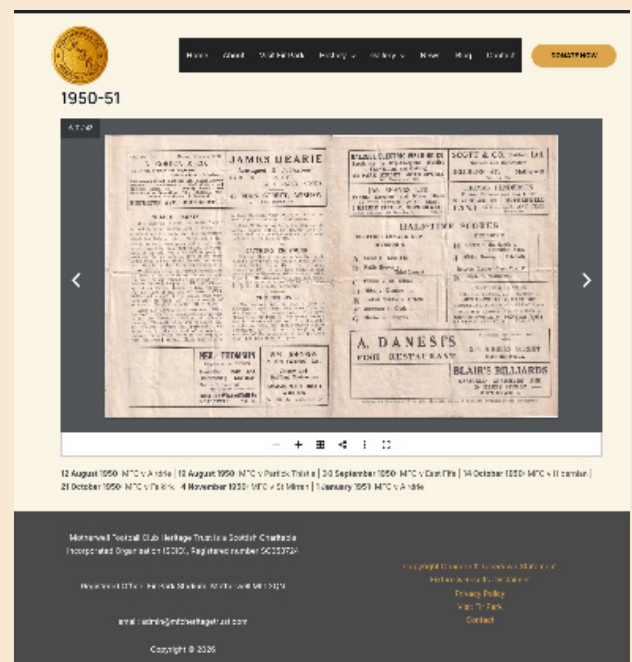
1920-21 Motherwell FC team



1920-21 Motherwell FC team



1920-21 Motherwell FC team



Stadium Heritage Enhancements

During the reporting period, the Trust began work to infuse heritage-related content throughout Fir Park Stadium.

Activity Delivered

- Centenary Lounge display cabinets revamped
- Phil O'Donnell Stand entrance, wall panels and display cabinet transformed
- Davie Cooper Stand concept development
- Mrs Baillie's Bar (fanzone) early club history story boards
- Advising on John Hunter Stand street art

Centenary Lounge Display Cabinets



Before



After



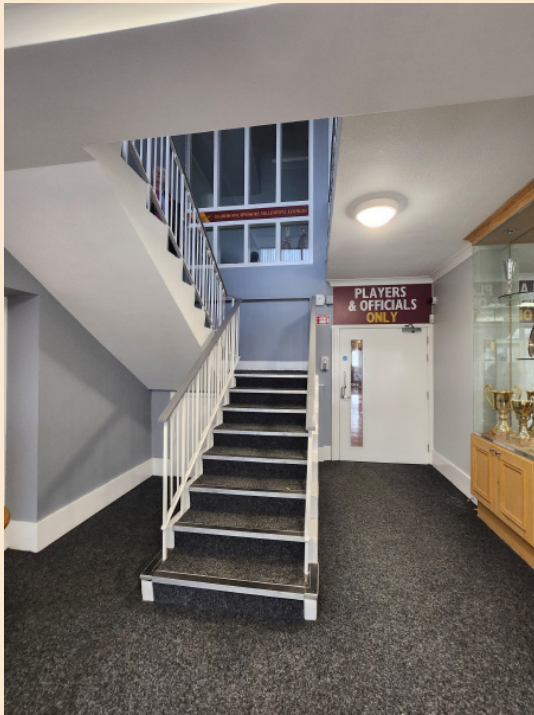
Mrs Baillie's Bar & examples of story boards



John Hunter Stand street art



Phil O'Donnell Stand Entrance



Before



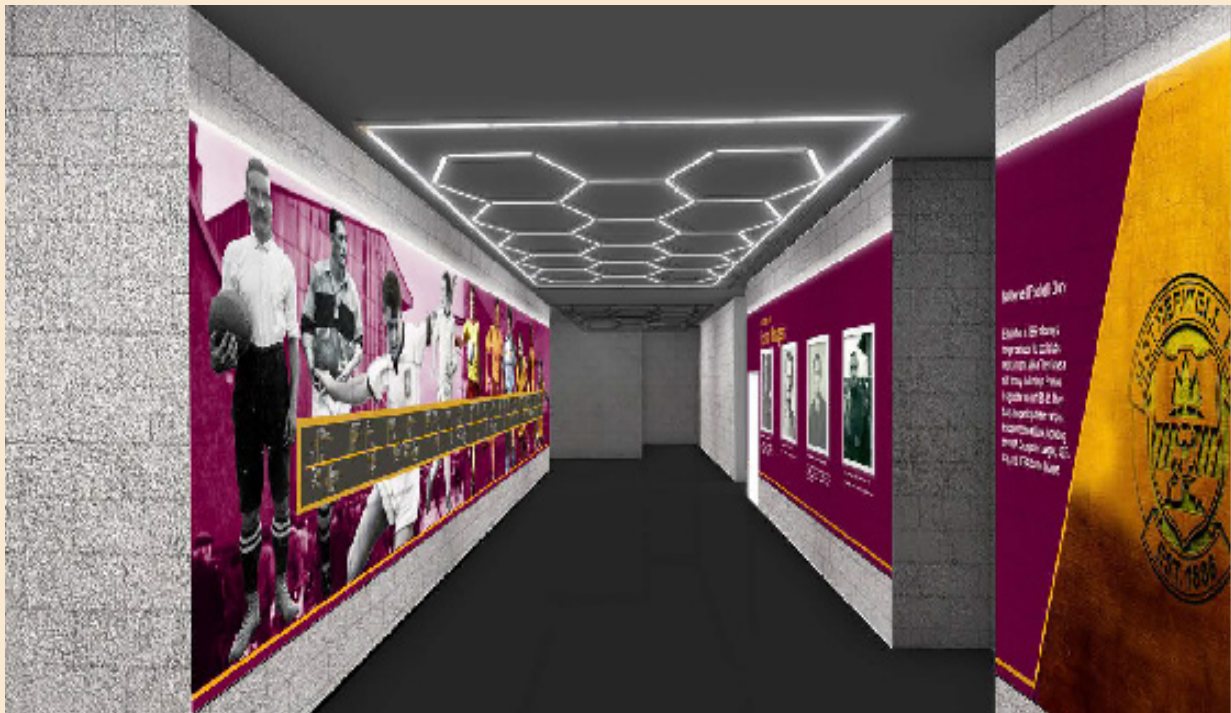
After



Davie Cooper Stand Concourse Concepts



Current



Concept



Collections & Cataloguing

The Trust continued to secure, catalogue and preserve heritage memorabilia.

Progress

- Match Programmes scanned: approx 900 No.(1948-1970)
- Memorabilia photographed: over 300 items
- Archive images: Purchased Premium Access licence for 200 images from Getty Images for use in historical storytelling around the stadium, the virtual museum and other publications. Secured rights from the Scottish Football Museum for the Charlie McBain Collection
- Database of memorabilia established - shared with the club for insurance purposes
- 8 Volunteers engaged in cataloguing (excluding Trustees)

Volunteers at a Trust 'Scan-a-Thon' - scanning match programmes



Copa del Rey (1927)



Events & Public Engagement

Throughout the reporting period, the Trust engaged supporters through storytelling, social media, heritage promotion and matchday networking.

Activities

- Co-hosted & promoted the visit of Ancell-era star Pat Delaney
- Facilitated a unique meeting between the descendants of the club's first chairman and leading goalscorer, creating a powerful opportunity to tell and preserve important stories.
- Heritage promotion via social media - from regular 'On This Day' posts to short video stories from the club's early history.



Pat Delaney returns to Fir Park



**Norman Quirk, grandson of
Sgt Maj Thomas Quirk,
Motherwell FC's first Chairman
meets Hugh Ferguson,
namesake and grandson of the
1920's club legend.**

Fundraising & Support

Founding Funders

The Heritage Trust recognises the efforts of the late Cammy Murray who worked tirelessly to promote the importance of preserving the club's heritage - and who also ensured, via persistent networking efforts, that the Trust had funds to operate in the early months. The 'Founding Funders' provided a total of £7,500,

Additional Donors

The Heritage Trust is deeply grateful to the hundreds of supporters who contributed donations throughout its first year, ranging from £10 to £500. Every penny has been appreciated and played a valuable role in helping establish the Trust, reflecting the strong connection supporters feel towards preserving and celebrating the heritage of Motherwell Football Club.

Special thanks are extended to Greg Anderson, Director of Motherwell F.C. and the The Well Society, whose invaluable support and practical assistance played an important role in revitalising the Centenary Lounge cabinets and developing the heritage themes within Mrs Baillie's Bar. His contribution helped transform these spaces into engaging heritage environments that celebrate the Club's story and enrich the supporter experience.

It is the Trust's intention to install a donor wall in Fir Park to recognise supporters who do not wish to remain anonymous.

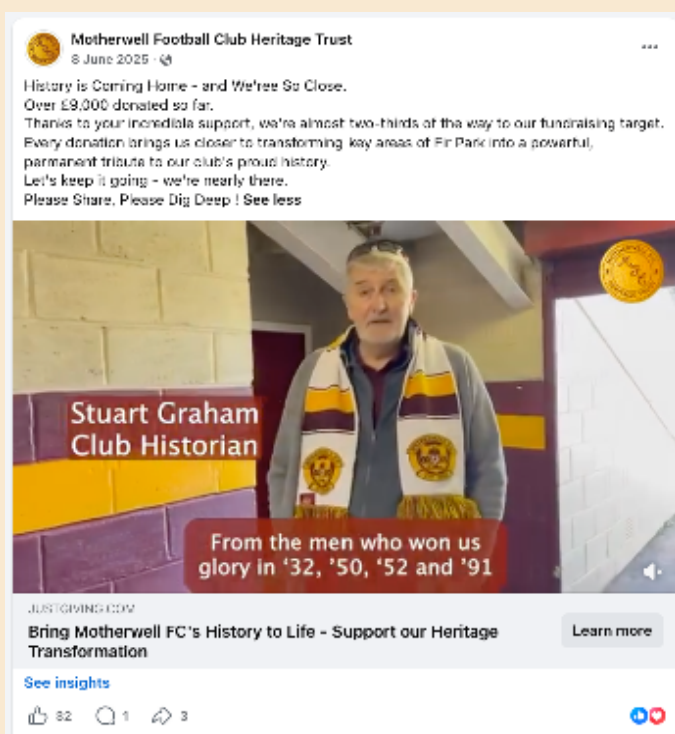
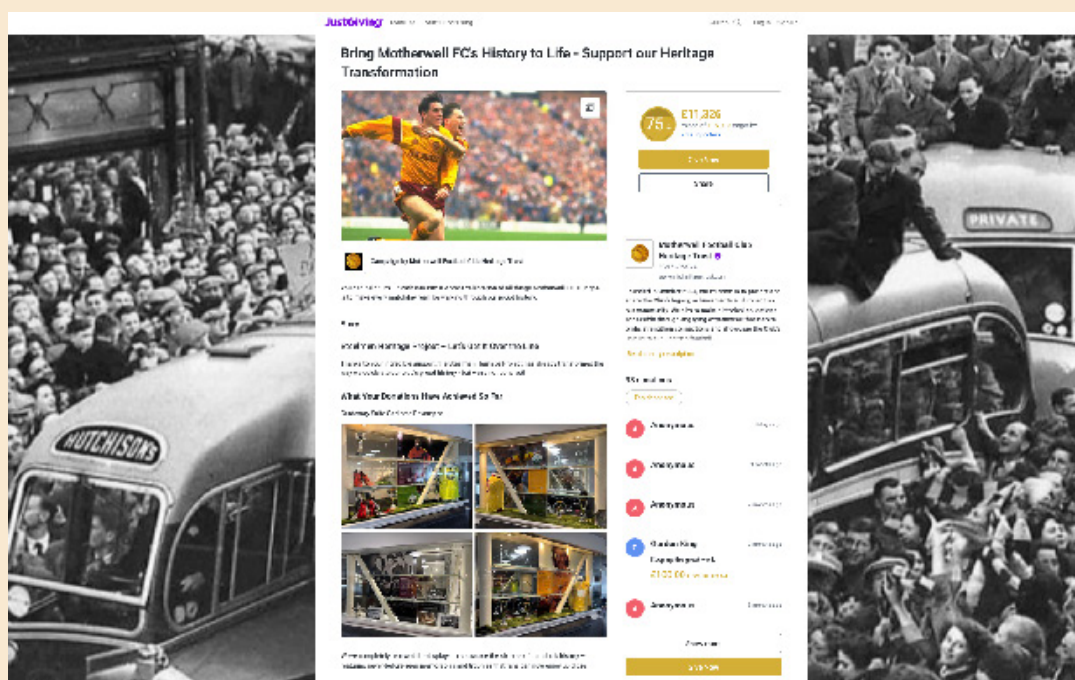


Fundraising Activity

During Year One, the Trust developed multiple fundraising approaches.

These included:

- a JustGiving campaign
- Facebook advertising campaigns
- Website donation appeal



View results

Performance

Lifetime

£27.95 spent over 7 days.

Link Clicks 229

Cost per Link click £0.12

Views 6,247

Reach 4,484

Activity

Video plays

5026

Post engagements

2875

Link clicks

229

Post reactions

32

Digital Presence & Engagement

The Trust developed a growing digital presence during the reporting period.

Website

mfcheritagetrust.org

Social Media

X / Twitter: [steelmenhistory](#)

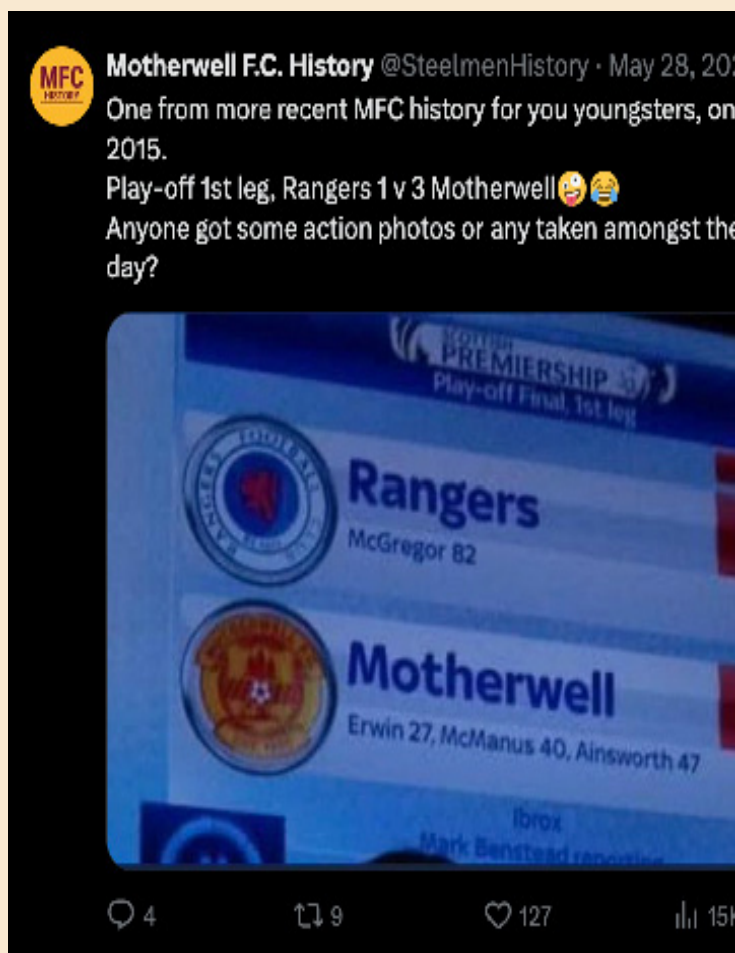
Facebook: [steelmenhistory](#)
Motherwell FC Official Historian

Instagram: [steelmenhistory](#)

Engagement

Motherwell FC Newsletter - fundraising & events posts

The Well Society Newsletter - fundraising & events posts



Statement of Financial Activities for the period ended 31st October 2025

	£
Income:	
Donations and Gift Aid	11,588
Interest on Cash Deposits	103
Total Income	11,691
Expenditure on:	
Image Rights	3,441
IT Costs	582
Marketing	157
Storage Costs	210
Design Work & Display Materials	1,960
General Expenses	90
Bank Charges	62
Total Expenditure	6,502
Net Income / (Expenditure)	5,189

All income and expenditure are derived from continuing activities.

Balance Sheet

as at 31st October 2025

	£	
Current Assets:		
Cash	6,909	
Creditors: amounts falling due within one year		
Accruals and sundry creditors	<u>1,720</u>	
Net Current Assets		<u>5,189</u>
Net Assets		<u>5,189</u>
The Funds of the Charity:		
Unrestricted Funds		5,189
Total Charity Funds		<u>5,189</u>

Approved by the Trustees on 28th July 2026

Graeme St John
Treasurer

Notes to the Financial Statement

Accounting Policies

Basis of Preparation

The financial statements have been prepared under the historical cost convention and in accordance with the Charities SORP (FRS102).

Income Recognition

Income is recognised when the charity is entitled to the income, receipt is probable, and the amount can be measured reliably.

Expenditure Recognition

Liabilities are recognised when there is a legal or constructive obligation committing the charity to expenditure.

Trustee Remuneration and Expenses

No trustee received remuneration, or any other benefit from the charity during the year.

No trustee expenses were incurred during the year.

Related Party Transactions

There were no related party transactions.

VAT

The Trust is not registered for VAT and accordingly expenditure includes VAT where appropriate.

Independent Examiner's Report

I report on the accounts of the charity for the period ended 31st October 2025.

Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts in accordance with the terms of the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended).

The charity trustees consider that the audit requirement of Regulation (10)1 (a) to (c) of the 2006 Accounts Regulations does not apply.

It is my responsibility to examine the accounts as required under section 44(1) (c) of the Act and to state whether particular matters have come to my attention.

Basis of independent examiner's statement

My examination is carried out in accordance with Regulation 11 of the 2006 Accounts Regulations.

An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeks explanations from the trustees concerning any such matters.

The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently I do not express an audit opinion on the view given by the accounts.

Independent examiner's statement

In the course of my examination, no matter has come to my attention:

1. which gives me reasonable cause to believe that in any material respect the requirements:

- to keep accounting records in accordance with Section 44(1) (a) of the 2005 Act and Regulation 4 of the 2006 Accounts Regulations

- to prepare accounts which accord with the accounting records and comply with Regulation 8 of the 2006 Accounts Regulations have not been met, or

2. to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Victoria Walsh CA

Abercorn School House, Newton, Broxburn EH52 6PZ

Date: 28th July 2026

Looking Ahead: Momentum Beyond Year One

Although outside the formal reporting period, activity following October 2025 demonstrates the pace of development made possible by the Trust's first-year foundations.

Progress Since October 2025 (to end April 2026)

Stadium Tours

- 75 Gift vouchers sold
- 54 Tours delivered
- Visitor demand established
- Revenue stream emerging



Heritage Delivery

- Phil O'Donnell Stand Staircase heritage panels and 1st Floor cabinet transformed
- Cooper Stand planning progressed

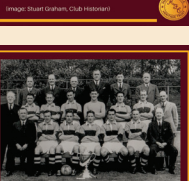
Phil O'Donnell Stand Staircase, Glass Panels & Display Cabinet



George Stevenson

**Player 1923-39
Manager 1946-55**

George Stevenson, the club's second manager, won the Scottish League Cup (1950-51) and the Scottish Cup (1951-52) - as well as the Scottish League Championship (1931-32) as a player



**Motherwell FC
1951-52**

Image: MFC HT Collections

1886-1945 Roots, Rise, Glory

Founded on 17 May 1886 at Mrs. Baillie's Tavern, Motherwell FC rose quickly - joining the Scottish Football League, moving to Fir Park in 1895, conquering Spain in 1927, touring across South America and South Africa, and winning Scotland's First Division in 1931-32.



May 1911 Motherwell FC team photo, signed by Hugh Ferguson. Image: Phil O'Donnell Collection



Alexander Major Thomas Davis, First Chairman of Motherwell FC. Image: Phil O'Donnell Collection

1911 John Hunter appointed Manager
1927 Winners of King of Spain Cup & Barcelona Cup
1932 Scottish First Division Champions



Motherwell FC in Argentina (Comodoro Soler) 1927. Image: Phil O'Donnell Collection

2010 - 2025 A New Dawn

From 2010 to 2025, Motherwell FC transformed through fan ownership - made possible in part by crucial financial backing from Les Hutchison - with European runs, a top-flight Women's team, a thriving Community Trust and The Well Society exercising its role as custodian of the club. As Motherwell FC approached its 140th year, the club had forged a modern identity. A generational change in the boardroom and in football management brought a high-intensity approach on the park that was winning plaudits not just among Motherwell fans, but across the country.

2010 Qualified for Europa League
2012 Qualified for Champions League & Europa League
2013 Qualified for Europa League
2014 Qualified for Europa League
2016 Motherwell FC becomes UK's first top-flight fan-owned club
2020 Qualified for Europa League
2020 Women of Steel promoted to SWPL top tier
2022 Qualified for Europa Conference League



Stephen Dodgson made 200 appearances for Motherwell FC (1995-2000 & 2002-12) and captained the club and transitioned January 2000 after the O'Donnell family's death. Created 44 goals for Motherwell, leaving the last season as captain and manager and (Image: Phil O'Donnell Collection)



Michael Hyndley scored 62 goals in 22 appearances for Motherwell FC (2011-13), he won the 2012 Scottish Cup and the 2013 Scottish League Cup, becoming Player of the Year, representing the club in the club's record-breaking runners up finish in the Scottish Premier League. Image: Phil O'Donnell Collection



Liam Miller a Motherwell FC academy graduate, scored in August 2022 goal 16, he made 61 appearances, scored seven goals and was named club record transfer in August 2020 from Tottenham to Motherwell, signing a two-year contract. (Image: Phil O'Donnell Collection)



Leslie Mitchell scored 28 goals in 81 appearances for Motherwell FC (2015-18), he won the 2017 Scottish Cup and the 2018 Scottish League Cup, becoming a Motherwell fan favourite. (Image: Phil O'Donnell Collection)



Heritage Engagement

- Exhibiting at The Well Society AGM (30/03/26)
- Pop-up exhibit in new fan zone at John Hunter Stand turnstiles (4/04/2026)
- Exhibiting at 'Live the Dream' fan game at Fir Park (10/04/26)



Volunteers & Collections

- Volunteer base expanded
- Barcoding and Cataloguing accelerated
- Skills-based recruitment introduced - focus on IT / Digital, History / Archiving, Admin / Grant Applications

Volunteer total (excluding Trustees): 12

Major Donations

- Donations of £5,000 and £2,000 from two supporters
- Donation of a substantial stock of pre-loved showroom display stands for use in a future heritage hub / museum space (value at new: £30,000)

Major Projects Delivered

- 140th Anniversary Gala Dinner - 15th May 2026
155 paying guests

Major Projects in Development

- Book publication – in association with author Steve Young – scheduled Autumn 2026
- National Lottery Heritage Fund discussions – regarding a heritage trail around Motherwell, combining the town's social-industrial history and intersection with the football club
- Former Players Club partnership – agreed to proceed with drafting a strategic alliance – to cooperate in delivering events and involving former players in heritage related activities.

Thank You & Acknowledgements

The Trust wishes to thank all supporters, volunteers, donors and partners who contributed during its first year - and the period to the publication of this Annual Report.

Particular thanks to:

- Motherwell Football Club
- MFC Former Players Club
- The Well Society
- Volunteers
- Founding Funders
- Supporters who donated memorabilia and stories
- Sterling Home – donated a sizeable stock of display stands for future use
- Donations to the 140th Anniversary Gala Dinner Prize Draw from:
Sterling Home, FC Barcelona, Crieff Hydro Family of Hotels,
The Crown Inn at Biggar, Scottish Football Museum.





Contact Information

Motherwell Football Club Heritage Trust
Fir Park Stadium
Motherwell ML1 2QN



Website: mfcheritagetrust.org
Email: admin@mfcheritagetrust.com